GLC Webinar



Business
Development and
Client Retention
Strategies
Caroline Nyamwaya Mwazi
15 June 2023

Chat



Name

Where you are

Selling how long?

A business development/ client retention challenge you're currently facing?

Chat



Caroline Nyamwaya Mwazi
Chief Change Catalyst
Huru Consult Limited
Nairobi Kenya
IFC Master Trainer
IFC LPI TPMA Assessor
LPI COLF/ CDOL
Sales since 2003 – Banking and
Business



Check in



Run training organizations and/ or handle business development?

IF YOU DO WHAT YOU'VE ALWAYS DONE, YOU'LL GET WHATYOU'VE ALWAYS GOT! Tony Robbins

We shall cover... Sales & marketing • It starts with YOU The sales cycle Taking action

Webinar Objectives

For you to be able to:-

- Identify ways to grow sales;
- Use the sales cycle to create a sales growth and retention strategy
- Outline effective ways of implementing the strategy in your training business



Webinar benefits



- Clarity on what's great and what needs to improve.
- Improved client relations.
- Sales growth.
- Faster achievement of life goals.

Chat review



Name

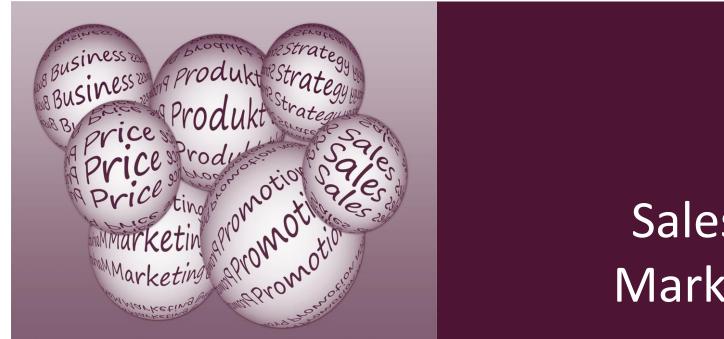
Where you are

Selling how long?

A business development/ client retention challenge you're currently facing?

GLC Webinar

Business Development & Client Retention Strategies



Sales and Marketing

Chat: Understanding Sales & Marketing



How are sales and marketing related? How do you carry out business development?

Definition of Marketing



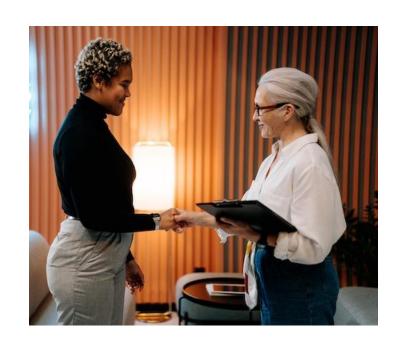
The Chartered Institute of Marketing "....the management process responsible for identifying, anticipating and satisfying customer requirements profitably."

Poll: Marketing



Based on the definition, how effective is your marketing?
1-10.

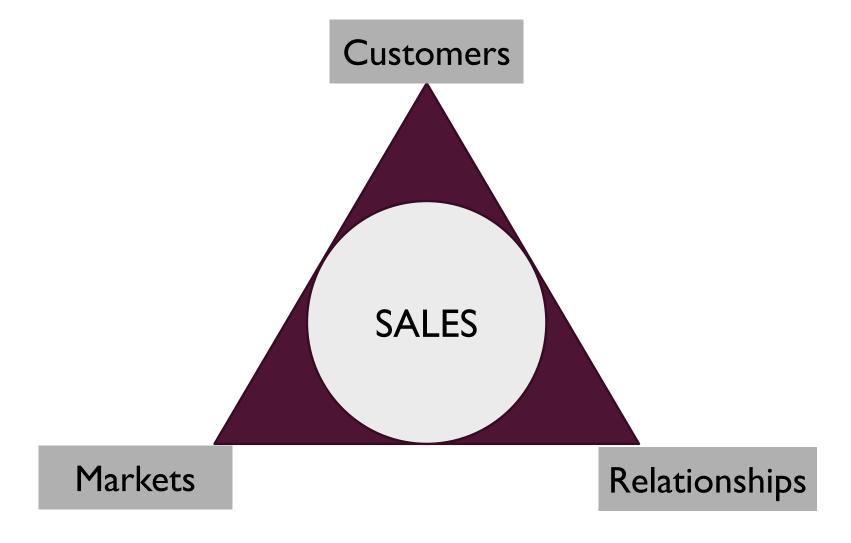
Definition of Business Development



"The creation of long-term value for an organization from customers, markets, and relationships."

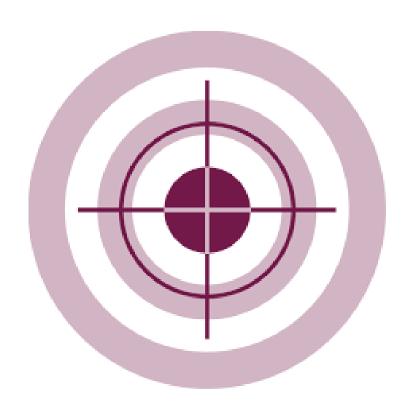
Forbes.com

Core elements of business development



Target market

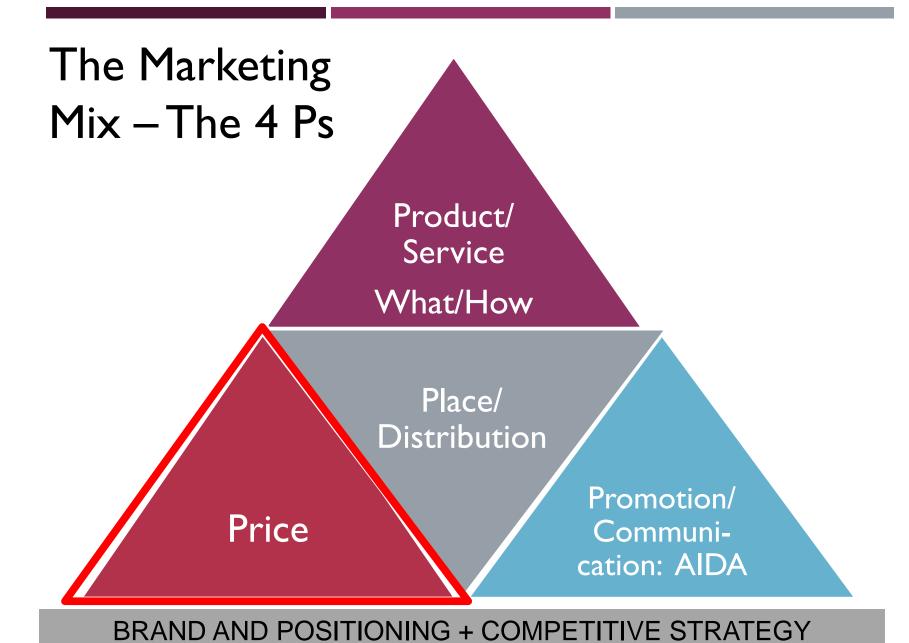
- Client profile B2B/B2C
- Positioning
- Demand
- Growth trends
- Critical success factors
- Competition



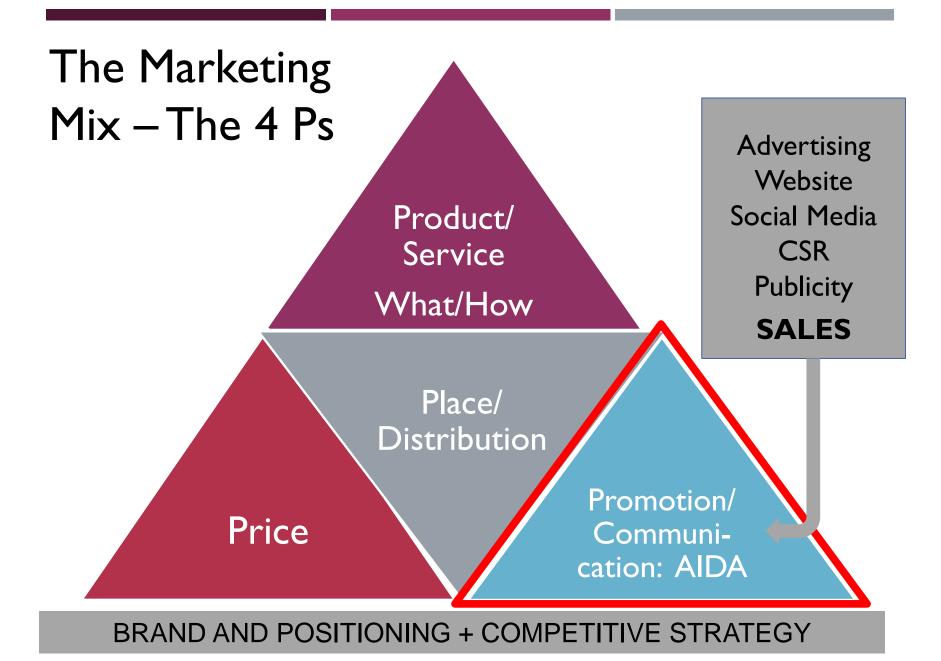




BRAND AND POSITIONING + COMPETITIVE STRATEGY







PRODUCTS

Existing

Market Penetration

Lowest risk

MARKETS Existing

PRODUCTS

Existing

Market Penetration

Lowest risk

Market Development

Medium risk

MARKETS Existing

New

PRODUCTS

Existing

Market Penetration

Lowest risk

New

Product Development

High risk

MARKETS Existing

Vew

Market
Development

Medium risk

PRODUCTS

Existing

Market Penetration

Lowest risk

New

Product Development

High risk

MARKETS Existing

<u>de</u> ⊗

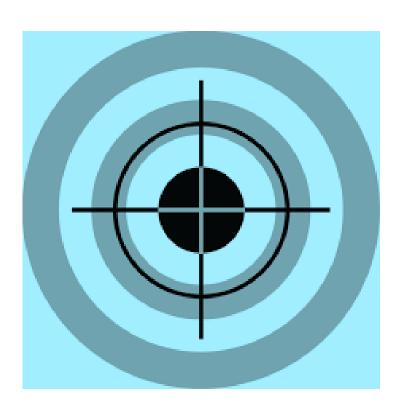
Market Development

Medium risk

Diversification

High risk

Poll – Marketing strategy



- Which is your current marketing strategy?
 - Penetration
 - Market development
 - Product development
 - Diversification
 - Not sure
- Which other strategy(ies) can you easily adopt?

Sales are essential!



- Without sales there's no profitability, growth
- No sustainability!

GLC Webinar

Business Development & Client Retention Strategies



Poll



What is your attitude to sales/ business development?

- Disinterested
- Minimal
- Neutral
- Positive
- Passionate

Comment in chat.



Develop a Positive Mindset!



- Believe in your business and it's products/ services.
- Be positive, excellent,
 confident and enthusiastic –
 expect to succeed every day.
- Embody what you want your team to be



People do business with people they...



- Know
- Like
- Trust

Chat



What skills are critical to sales success?

Critical Skills for Sales Success

- Presence
- Relating
- Questioning
- Listening
- Positioning
- Checking



Where are you/ your team strong/ weak? Sales is communication.

All these skills can be improved with practice!

Also essential...



- High emotional intelligence
- Superior product knowledge
- Excellently and consistently delivering on promises!

Pause for reflection



- Questions?
- Comments?

GLC Webinar

Business Development & Client Retention Strategies



I. Preparation

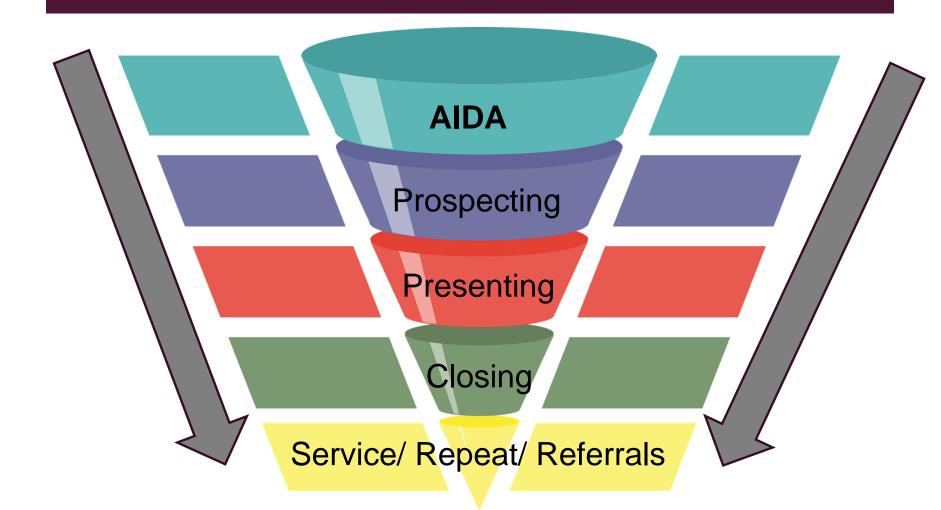
I. Preparation

2. Engaging the customer

I. Preparation 2. Engaging the customer 3. Closing the sale

I. Preparation 2. Engaging the customer 3. Closing the sale 4. After the sale

Fill your funnel and keep it filled!



Clients don't care how much you know until they know how much you care



Make them feel special!

Be empathetic



The ability to understand and share the feelings of others.

Key things to remember: Handle objections confidently

- Client's reasons for not buying
- Part of the sales process
- Shows they are thinking about it
- Don't give up!

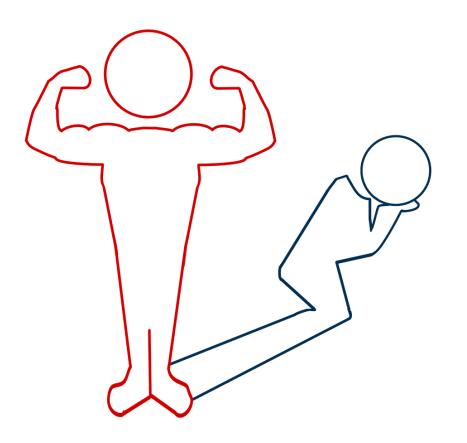
Chat



What common objections do your prospects raise?

How do you typically respond?

Don't give up yet!



Don't shrink

Stay present

Stay curious

Continue engaging

Objection Handling Model - LAPACT

Listen

Acknowledge

Probe

Answer

Confirm

Thank – and proceed with the process

Closing the sale

- The whole aim of selling.
- If you're not closing you're not selling!
- Confidently move towards closing without rushing client.
- Match client's pace.
- Follow-up and follow through.
- Apply the skills.

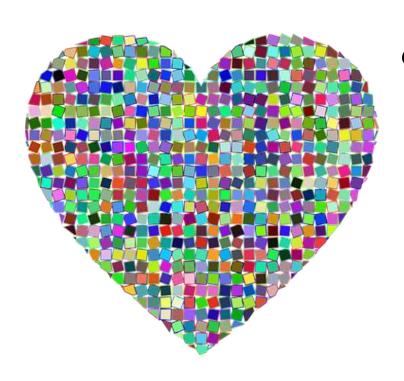


What if you don't close?



- It's not the end of the world
- Part of the process
- What did you do well?
- What should you improve?
- Learn, dust yourself off
- Rise
- Press on

Key things to remember



Do all you can in your customer engagement to build strong, authentic connections. Focus on understanding, meeting needs and adding value to clients Train your team too. Create effective systems and processes to support sales and service

Selling online



- E-commerce accelerated by COVID
- Opportunity to reach more clients
- Place/ Distribution 4 Ps
- Website/platform/ landing page
- Drive eyeballs there
- Email/ Social Media Marketing marketing e.g. LinkedIn
- Focus on Client Engagement

Selling online



Ensure smooth operations

- Query response
- Order processing
- Payment processig
- Delivery
- Follow-up/ After sales support

After the sale, deliver!



Customers want to be served as expected...

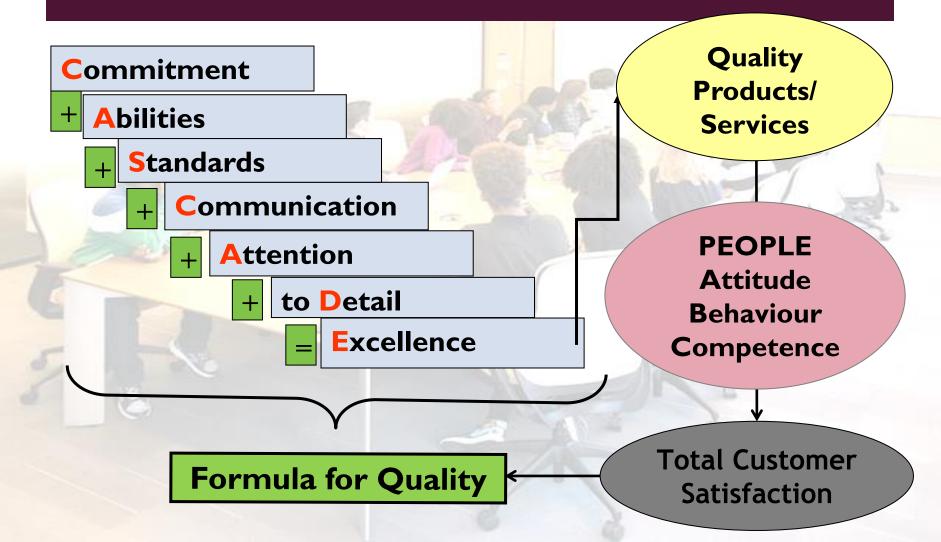
Delight them for repeat business and referrals

Service is key!

- What are the essentials for serving your customers excellently?
- Is your team on board?
- Ongoing feedback and improvement - clients and team.
- Request for testimonials.



The formula for total satisfaction



All 4 stages matter

I. Preparation 2. Engaging the customer 3. Closing the sale 4. After the sale

Poll: Performance in the 4 stages



Preparation
Engaging clients
Closing
After Sales

Doing well?
Needs to improve?
Max 2

Pause for reflection



- Questions?
- Comments?

GLC Webinar

Business Development & Client Retention Strategies



Steps to implement your strategy



- Analyze where you are
 - Marketing and 4Ps
 - Sales and service
- Set clear, realistic goals
- Develop strategy

Steps to implement your strategy



- Implement focusing on priorities and quick wins
- Track regularly
- Celebrate wins
- Analyze challenges
- Learn
- Repeat better

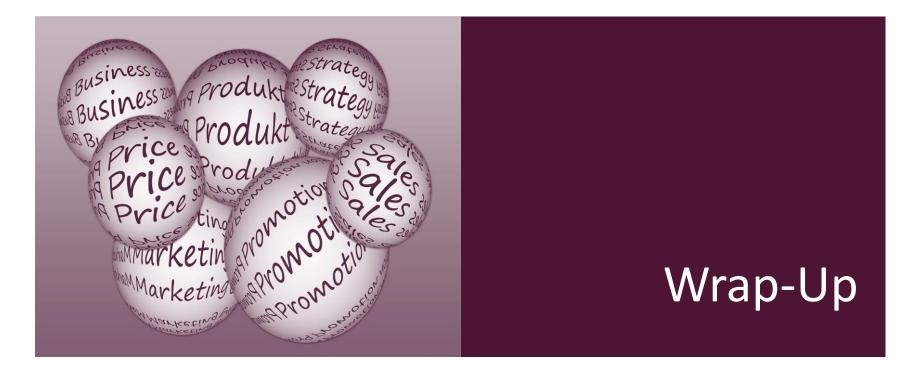
What should Michael do?

XYZ Learning Solutions has been in business for the last 10 years, mainly running training for small and medium-sized business owners and their teams. They have struggled to achieve their sales targets in the last 2 years, which is why Michael Rainmaker has been hired as business development consultant to support sales growth, in collaboration with XYZ's founder and 2 sales executives.

What should he do to effectively deliver on his brief?

GLC Webinar

Business Development & Client Retention Strategies



We have looked at...



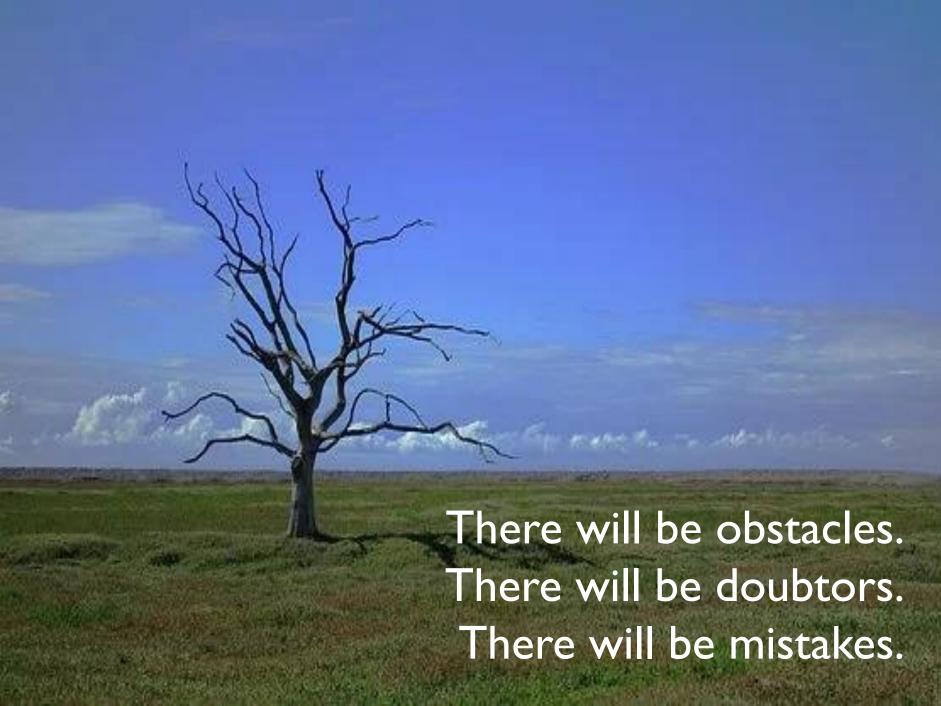
Reflection

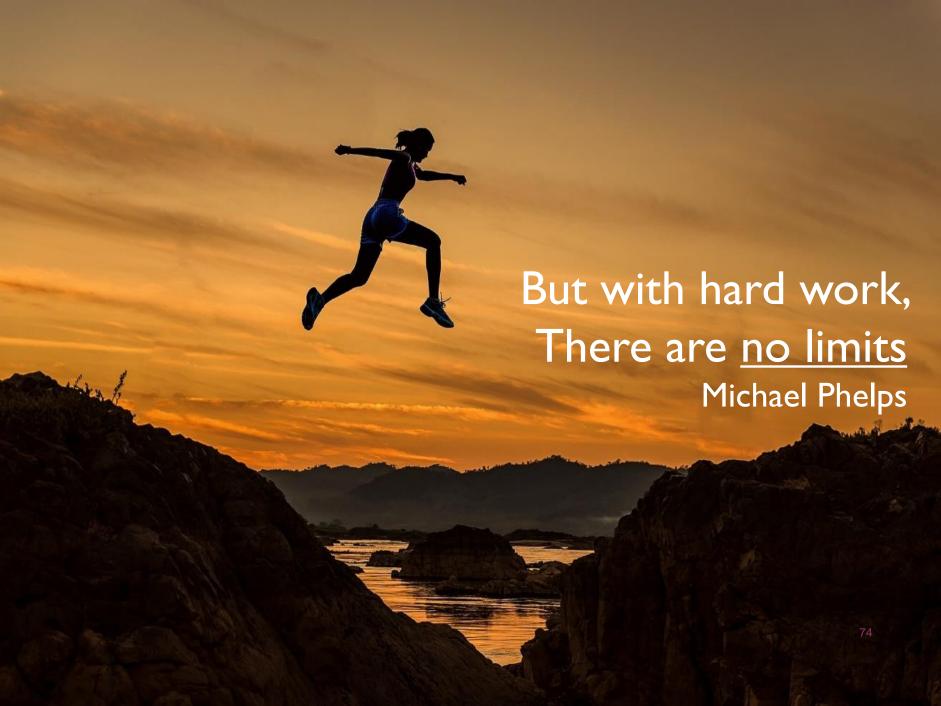


Where are you in business development? I-I0 ONE thing you'll do differently? Questions?

Resources

- Brian Tracy video: The 3 qualities of successful sales professionals https://youtube.com/watch?v=mXX6t5kOqV0
- What is customer service? The 7 essentials to excellent customer service: https://www.youtube.com/watch?v=tn0veQ7_stl
- Google Digital Skills for Africa: Fundamentals of Digital Marketing
- Using the Ansoff Matrix to develop marketing strategy:
 https://blog.oxfordcollegeofmarketing.com/2016/08/01/using-ansoff-matrix-develop-marketing-strategy/
- What, exactly, is business development? Scott Pollack. https://www.forbes.com/sites/scottpollack/2012/03/21/what-exactly-is-business-development/?sh=303e0df7fdbb
- Business development planning tool





Let's Connect!



Caroline Nyamwaya Mwazi

E-mail: cmwazi@gmail.com

LinkedIn: Caroline Nyamwaya Mwazi

